



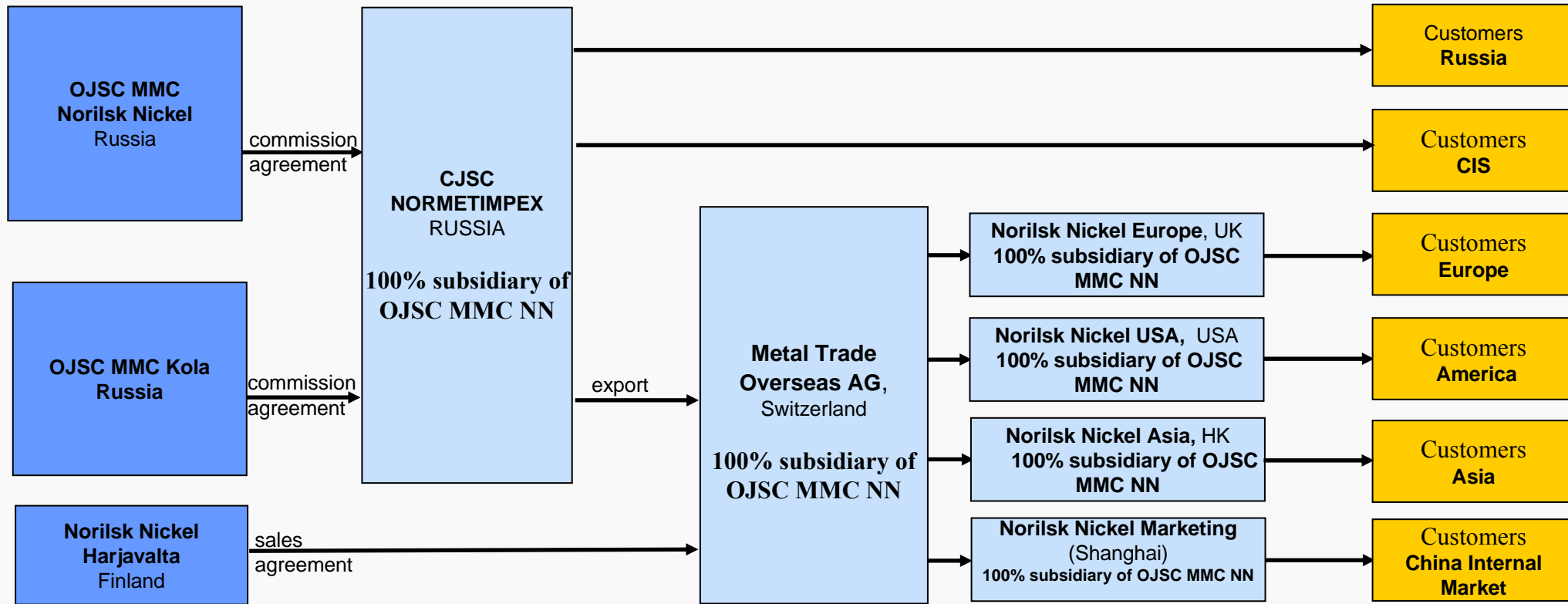
**Main Results of OJSC MMC Norilsk Nickel Finished Products Sales
from 2008 to I Half of 2010.
(Excluding Semi-Products produced by NNAfrica, NNAustralia and NNFinland)**

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1. OJSC MMC Norilsk Nickel Sales Flowchart



Production of Base and Precious Metals

Regional sales company in Russian and CIS markets
(front office)

Organization of Export Shipment
(middle office, back office)

Financial and logistics sales support centre for European, Asian and American markets

(middle office, back office)

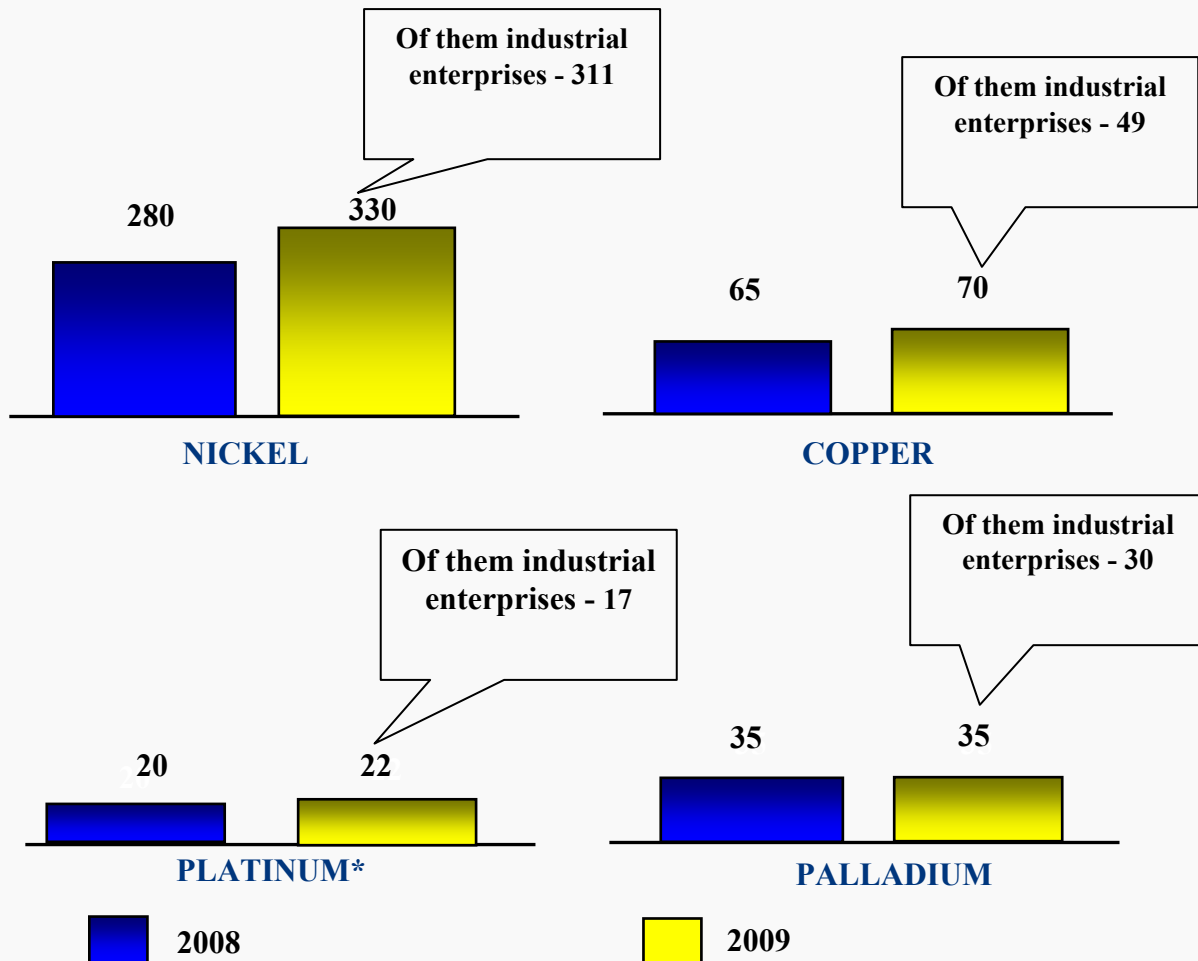
Regional sales company for European, Asian and American markets

(front office)

Customers

2. Total Number of Finished Products Buyers for Main Products in 2008, 2009

Total number of final products buyers	= 435
Buyers affiliated with Interros Holding Company	= 0
Buyers affiliated with the Company's Management	= 0



■ During the crisis, sales goals were achieved thanks to properly managed system of direct relations with the customers

■ In spite of the crisis, the number of customers increased in 2009

■ Not a single customer refused the Company in favor of a competitor in 2009

*NB: Platinum buyers are a subset of palladium buyers

3. OJSC MMC Norilsk Nickel Sales Map for Main Products (2009)

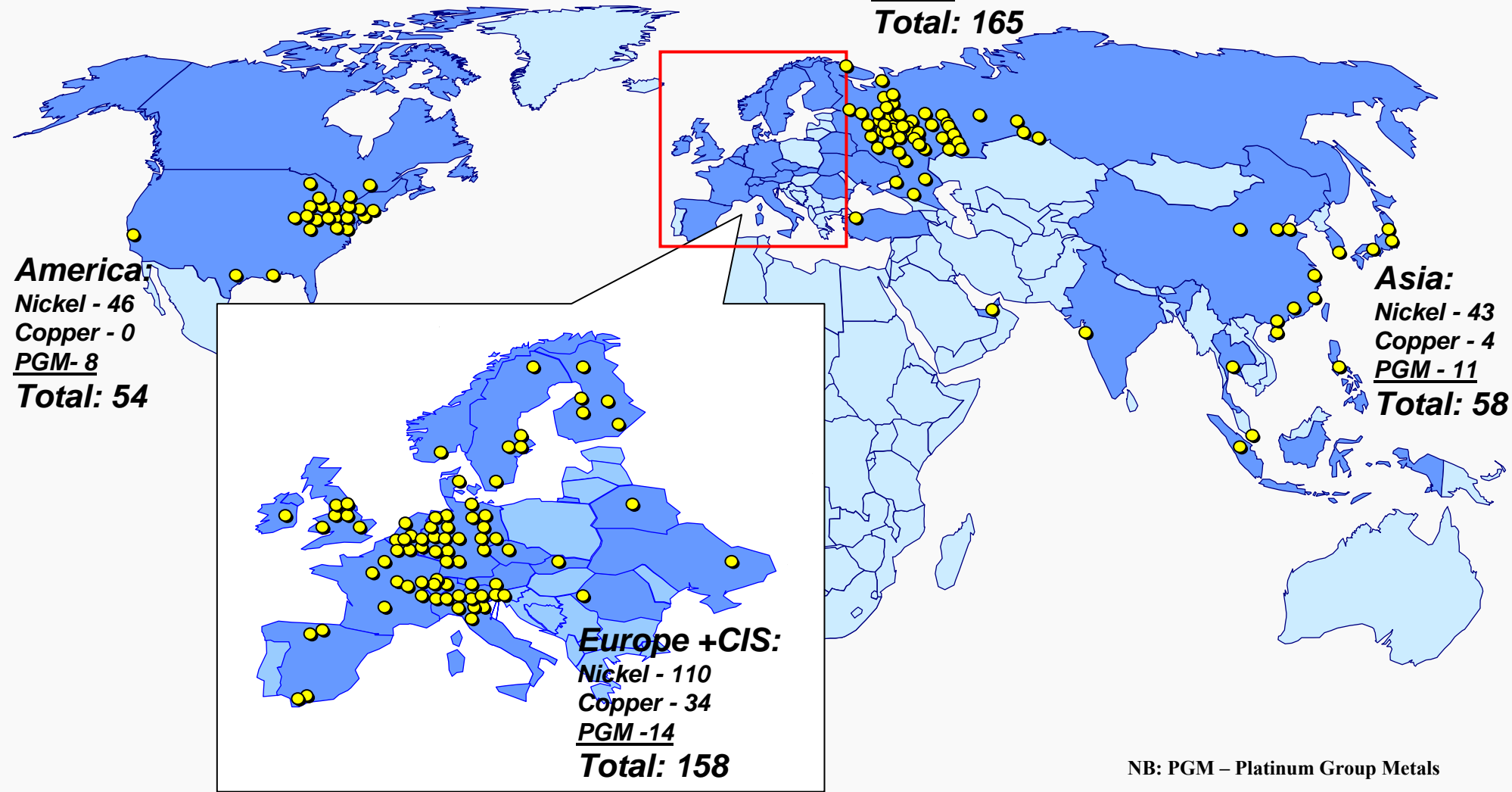
- Total number of buyers : 435
- Total countries: 33
- Destinations: over 200

Russia:
 Nickel - 131
 Copper - 32
PGM - 2
Total: 165

Asia:
 Nickel - 43
 Copper - 4
PGM - 11
Total: 58

Europe + CIS:
 Nickel - 110
 Copper - 34
PGM - 14
Total: 158

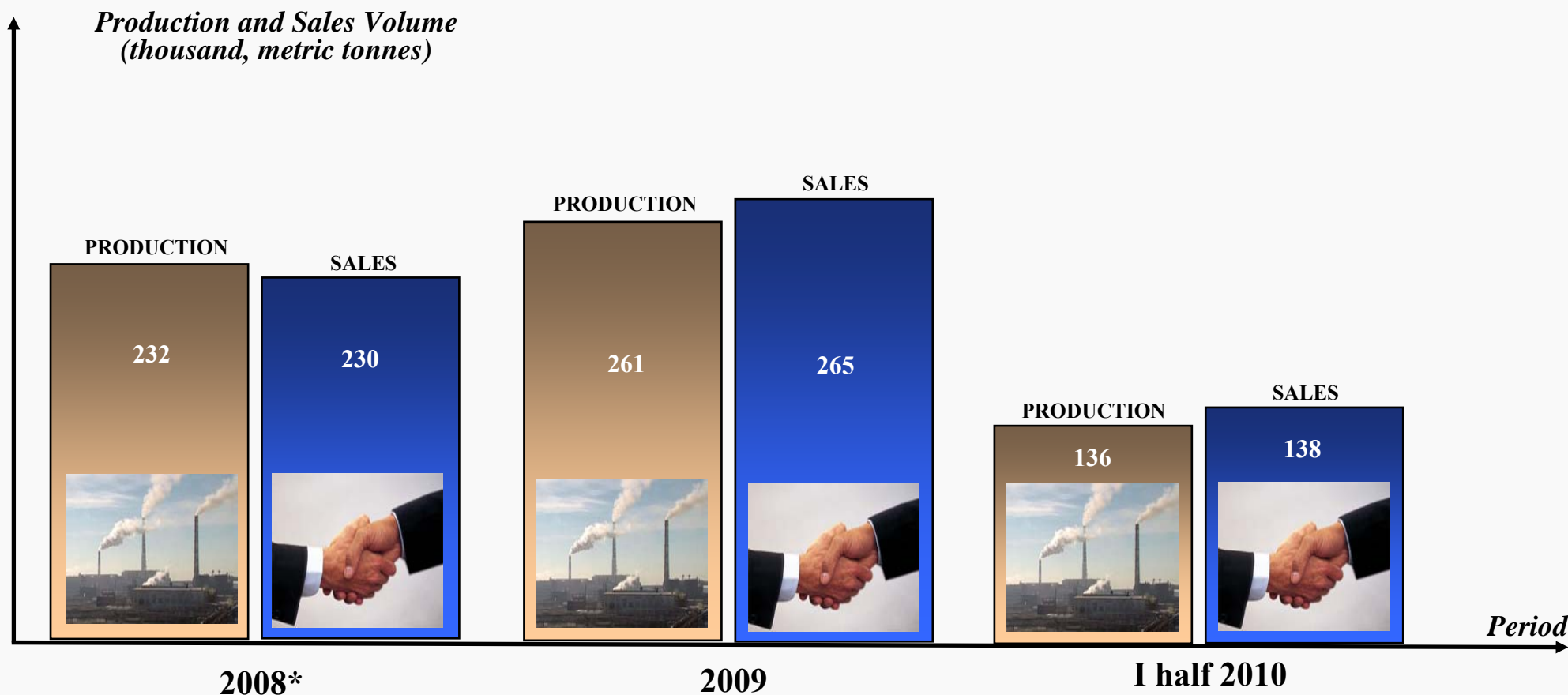
America:
 Nickel - 46
 Copper - 0
PGM - 8
Total: 54



4.1. NICKEL Sales Volume* in Comparison with Production Volume in 2008, 2009 and IH2010

Task - to Sell 100% of Production Volume

(тыс. т)



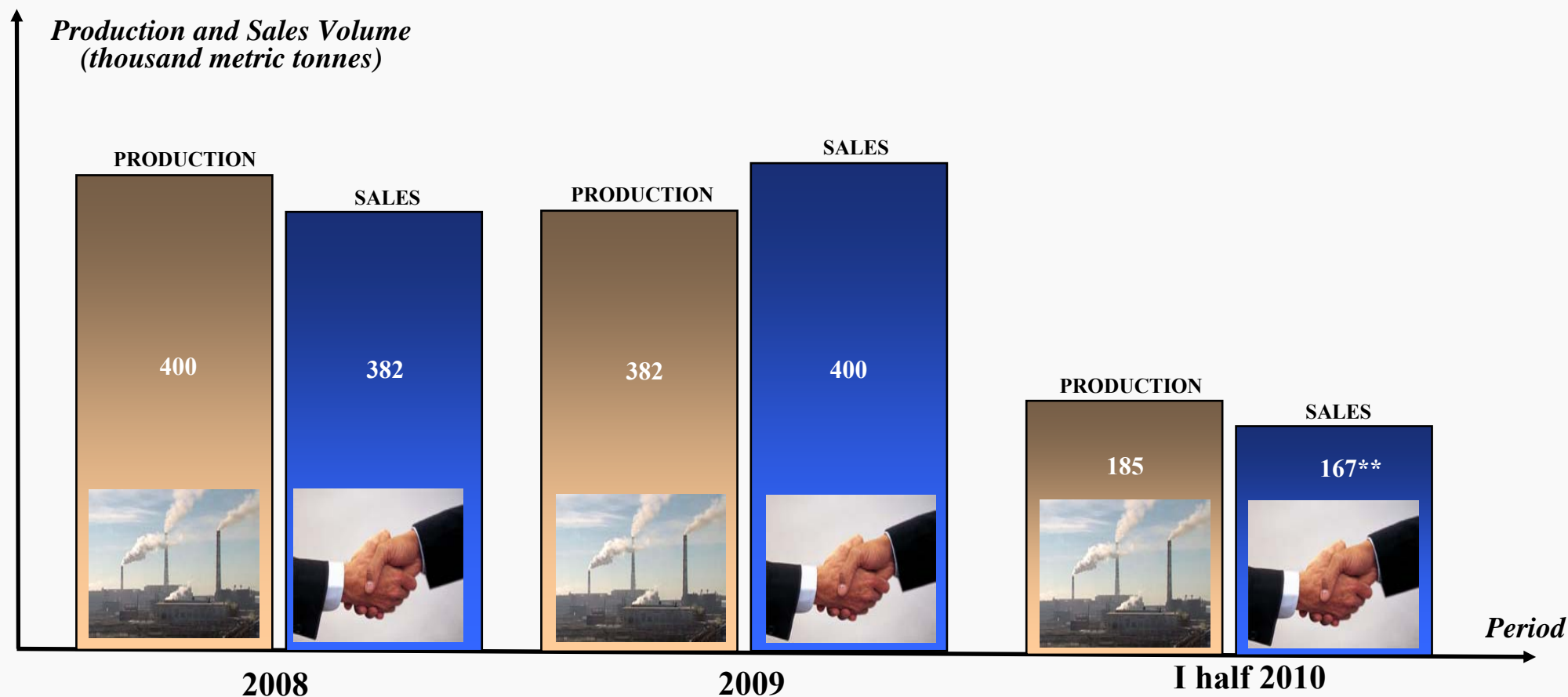
Data for 2008-2009 is provided in accordance with the annual audited financial statement of the Company, for 2010 – with the management reporting

*final products volume is shown excluding NNAfrica, NNAustralia, and NNFinland semiproducts

**data for 2008 excludes final products of NNFinland

4.2. COPPER Sales Volume* in Comparison with Production Volume in 2008, 2009 and IH2010

Task - to Sell 100% of Production Volume



Data for 2008-2009 is provided in accordance with the annual audited financial statement of the Company, for 2010 – with the management reporting

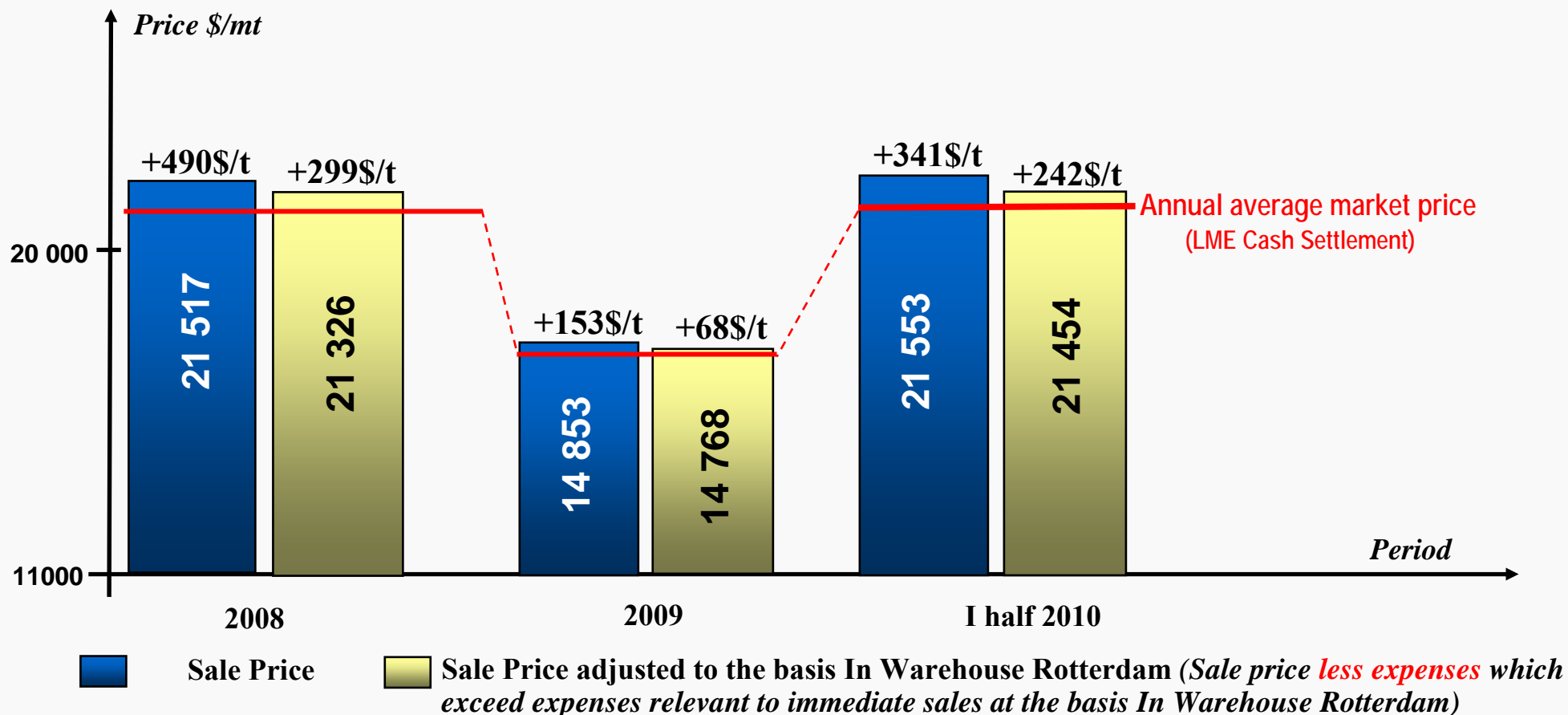
*final products volume is shown, excluding NNAfrica, NNAustralia, and NNFinland semiproducts

**Accumulation of metals in Dudinka port due to seasonal navigation interruption.

5.1. NICKEL Sale Price* in Comparison with World Market Average Price in 2008, 2009 and IH2010



Task - to Sell at World Market Price Average for the Period



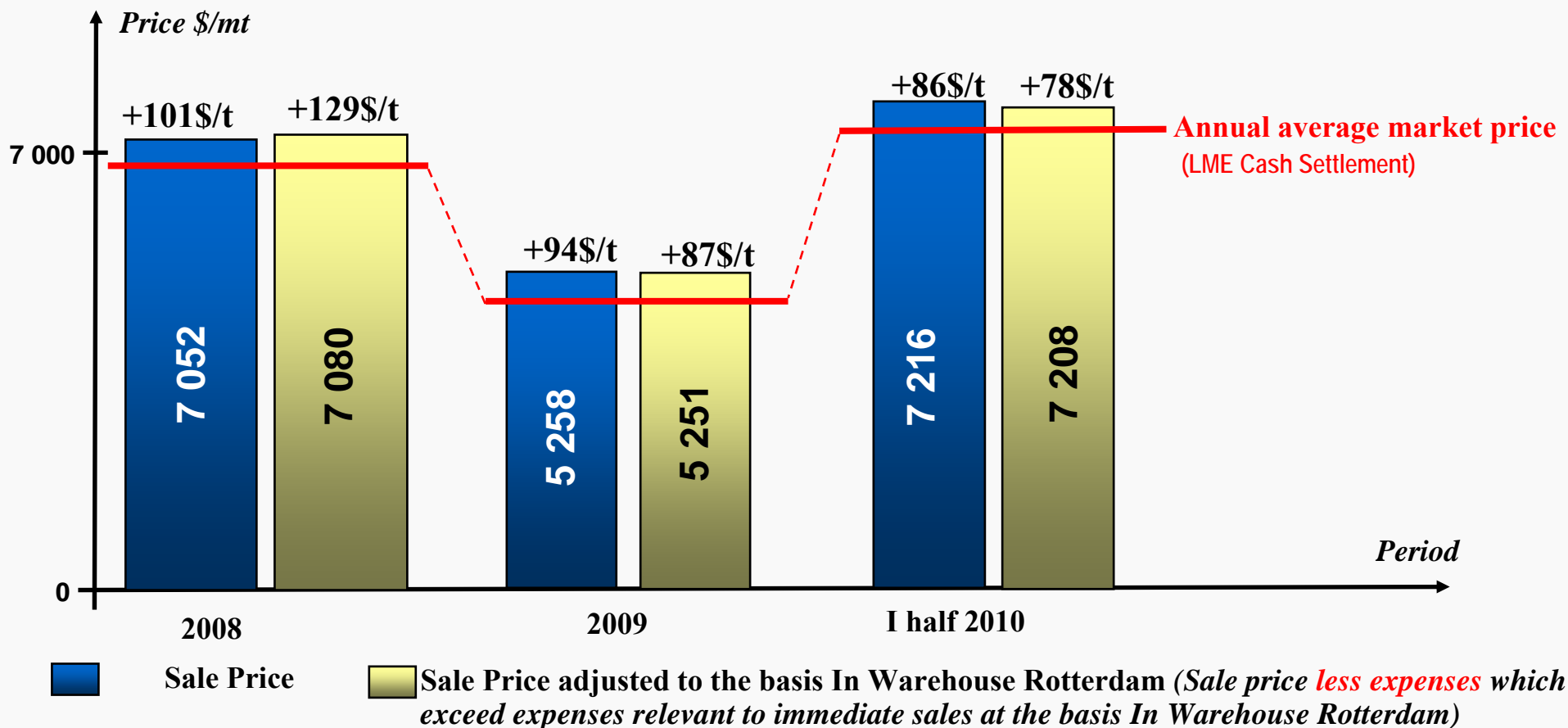
Rotterdam is the closest location to OJSC MMC Norilsk Nickel where it is theoretically possible to sell 100% of products at world market prices.

*Data for 2008-2009 is provided in accordance with the annual audited financial statement of the Company, for 2010 – with the management reporting (Russian production).

5.2. COPPER Sale Price* in Comparison with World Market Average Price in 2008, 2009 and IH2010

Task - to Sell at World Market Price Average for the Period

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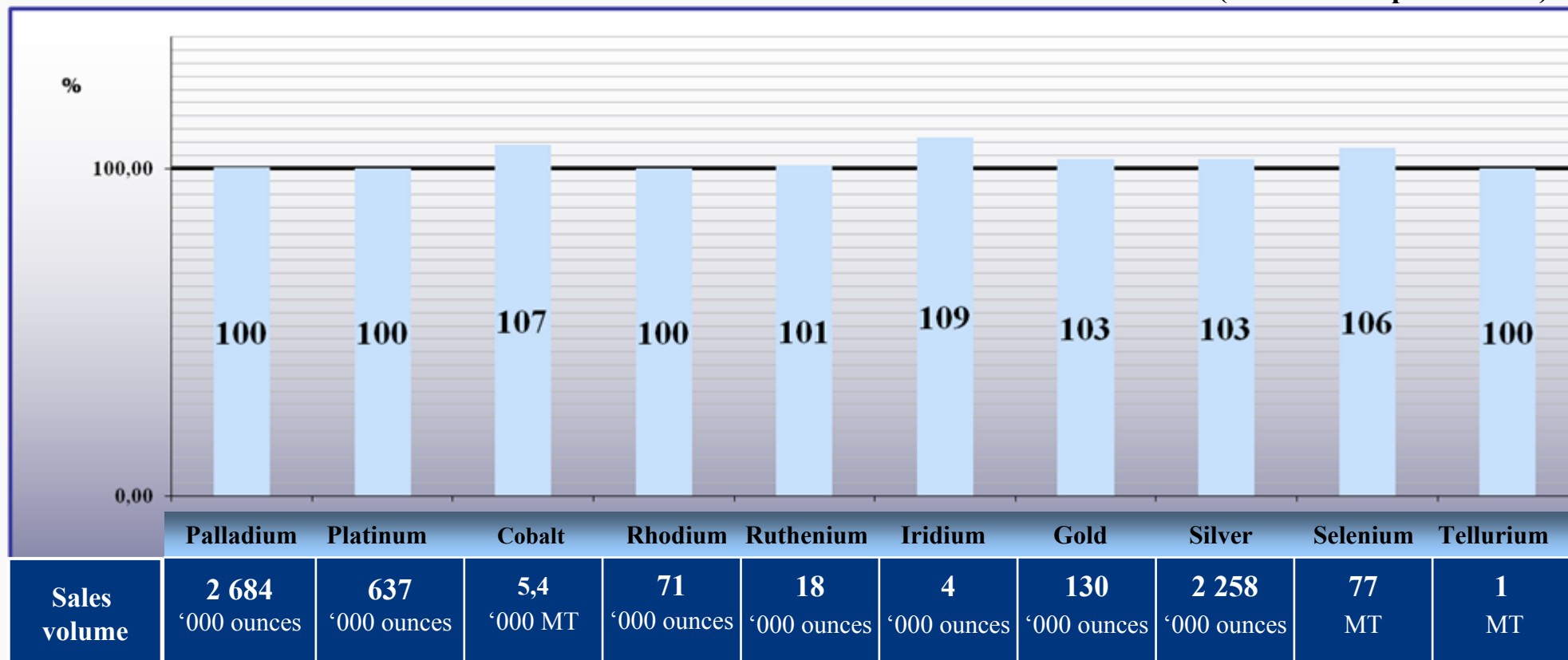


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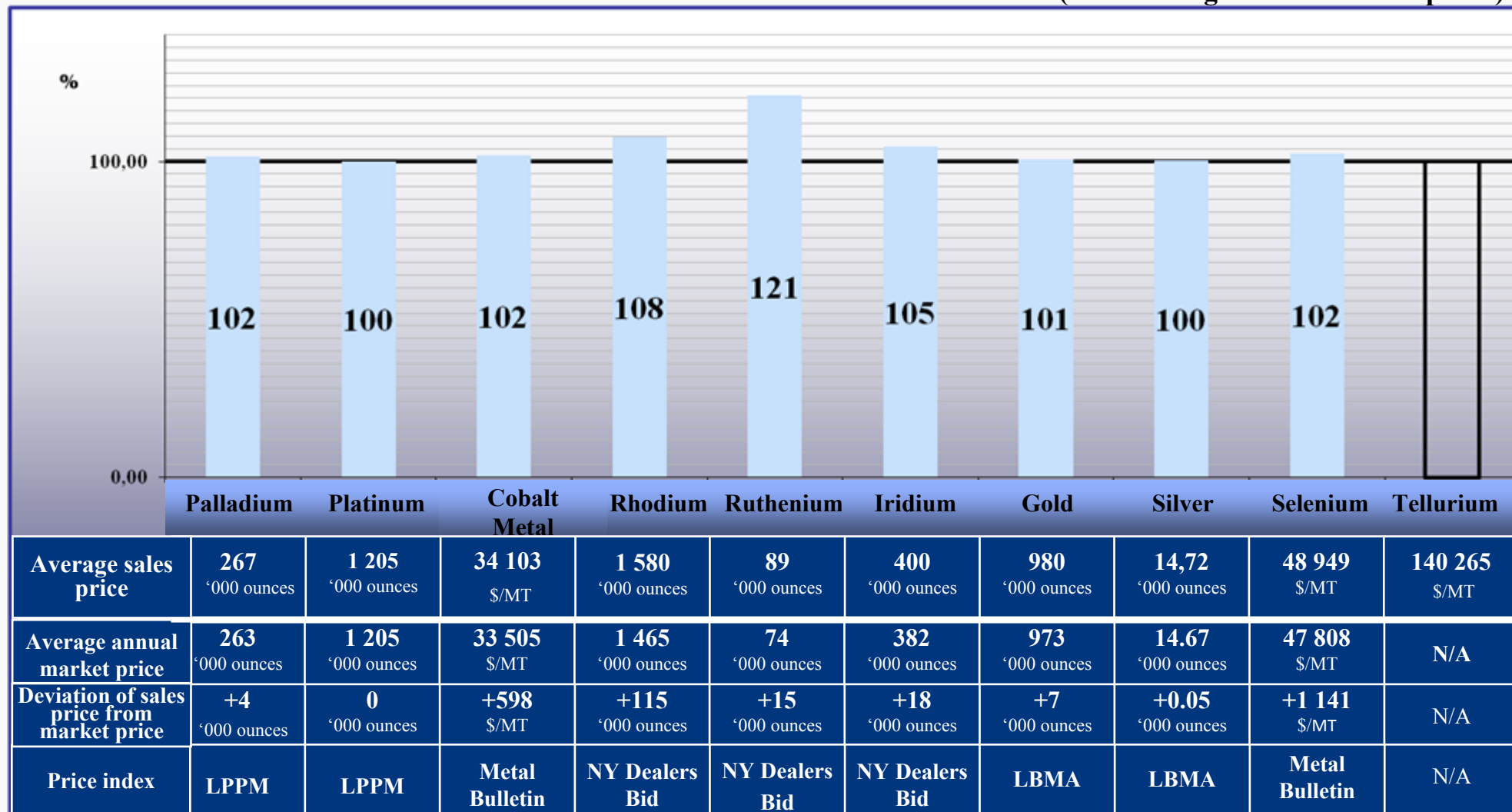
6. Sales volumes for minor metals in Comparison with Production Volume (2009)

(% of annual production)



7. Average sales price for minor products in Comparison World Market Average Price (2009)

(% of average annual market price)



-Annex-

1. NICKEL Products Structure in 2008, 2009 and 1H2010

(тыс. т)

